

1981

USD Annual Report 1981/82

University of San Diego

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USD
University
of
San Diego

ANNUAL REPORT
1981-82



History

The growing and dynamic private university which occupies the 180-acre campus overlooking Mission Bay emerged from the vision of Bishop Charles F. Buddy, to whom it was imperative that higher education in San Diego include a quality Catholic institution. Through his efforts and those of Reverend Mother Rosalie Hill, RSCJ, the University's predecessor institutions were established: the College for Women by the Religious of the Sacred Heart in 1952, and the College for Men and School of Law in 1954. Over the years, the three institutions worked more and more closely, sharing not only the campus but often facilities and faculty. Eventually the need for

full unification was clear, and it was determined that the institutions should merge, governed by a single board of trustees, with one student body, one faculty, and one president. Dr. Author E. Hughes was appointed to the presidency in 1971, and under his leadership legal unification took place in 1972, actualizing the University of San Diego which had been chartered nearly a quarter of a century earlier through the foresight of Bishop Buddy.

Today the University of San Diego enrolls nearly 5,000 students in four professional schools—law, nursing, business administration, and education—the School of Graduate and Continuing Education, and the undergraduate College of Arts and Sciences.

Message from the President

Few people are aware that higher education is a vital part of our economy. According to figures from the American Council on Education, higher education in 1981-1982 spent close to sixty-five billion dollars, a figure which does not include the value of the buildings and other capital investments used in the production of services. In 1977, the last year for which comparative figures are available, the contribution of higher education to the Gross National Product was about forty-two billion dollars—larger than that of the automobile industry or the petroleum industry, and almost as much as agriculture.

From one point of view, then, higher education is a major American corporation. Nonetheless, most Americans tend to think of education as an activity somehow isolated from the rest of society—a vestige, perhaps, of the old "town and gown" mentality. And perhaps that is as it should be, because our "business" goes far beyond the concerns of income and services, to the formation of the intellect and the spirit in the young men

and women who will be the business, civic, religious, and science leaders of tomorrow's America.

In order to fulfill this mission, higher education—particularly independent higher education, and particularly in today's economy—has looked to the private benefactor for support. In the case of a growing university such as ours, we must serve our students by providing faculty of excellence, a library and research source which is up to date and comprehensive, the equipment imperative for learning, and facilities which are safe, comfortable, and conducive to growth. We must also offer opportunities for financial aid to those in need, for without that, our system is in danger of educating only the elite, the wealthy—and that would put our democratic form of government in jeopardy. We must continue to offer our students the quality and breadth of academic programs which prepare them for a life of satisfaction and value to the society in which they are a part.

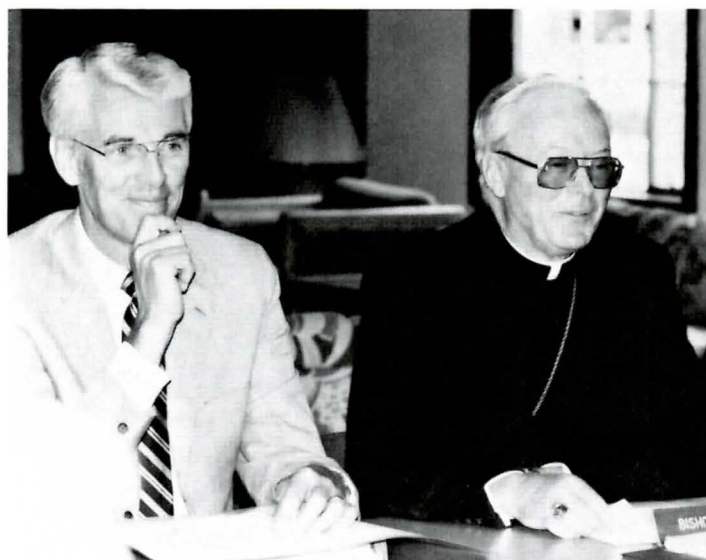
The University of San Diego has been notably successful in all these

endeavors, as this Annual Report for the year 1981-1982 attests. That success derives in no small part from the University's relationship to the corporate sector, a relationship which is nowhere more clearly expressed than in the presence and dedication of corporate leaders on our Board of Trustees. Their

words in the pages which follow are testimony not only to the University and its role in the community, but as well to the imperatives of the continuing partnership between higher education and American business and industry.

Author E. Hughes, Ph.D.
President





Message from the Chairman of the Board of Trustees

As we examine the nature of the University's partnership with its students, with its faculty, with regional and national higher education, and with the community in which USD participates, we remember that we do so, always, in the context of its overriding partnership with the Judeo-Christian heritage in general and with the Catholic faith in particular.

I know of no human activity outside that of the Church itself in which the bond between the religious and the laity is more evident—or, indeed, more productive—than the activity of private higher education. Certainly that is true at the University of San Diego, an institution

which had its genesis in the vision and energies of Most Reverend Charles F. Buddy and Reverend Mother Rosalie Hill, RSCJ. The moral, ethical, and humanitarian values these two founders embodied remain as living traditions on this campus, manifest over and over again by a dedicated, responsible Board of Trustees and an administration and faculty who daily direct and shape the affairs of the University.

This Annual Report for the academic year 1981-1982, then, both reflects the success of the University and pays tribute to the men and women who have guided the institution to its present strength.

**Most Reverend
Leo T. Maher, D.D.
Bishop, Diocese of San Diego**

Board of Trustees, 1981-1982

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Mr. Charles Grace
Mrs. Philip Y. Hahn
(deceased January 27, 1982)
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Mr. Richard P. Woltman
Mr. Walter J. Zable

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Mrs. Timothy J. Parkman
Mr. William K. Warren



As of August 31, 1982, gifts and pledges to the Discovery Campaign reached \$9,806,355.

Helen K. Copley

**Chairman and Chief
Executive Officer
Copley Newspapers**

Helen Kinney Copley is Chairman and Chief Executive Officer of Copley Newspapers, publishers of the San Diego Union and the Tribune. She is also a director of the American Newspaper Publishers Association. A USD Trustee since 1972, Mrs. Copley has served as chairman of the capital development campaign.

I serve on the Board of Trustees of the University of San Diego because I believe it is vital to America to maintain superior private schools at all levels of education

throughout this country. Private schools of high quality, together with our excellent public systems, are essential to our total national education program.

The University offers a varied curriculum of high caliber in business, education, law, and nursing, and an outstanding program in its College of Arts and Sciences. I am particularly impressed by the dedication of the University to the ideals of liberal education, and I applaud the humanities program that prepares USD students to live

intellectual lives of high quality. It cannot but follow that this pursuit of excellence prepares them to become leaders in our community, or in any community so fortunate as to have them.

Preparing for a career at the University of San Diego means preparing for the career of life, the career of living. This is not a university at which young people are prepared to achieve material success alone. It is a university at which the preparation to achieve material success has its proper place, but the far more important consideration is the development of the total person, with emphasis on each individual's relationship to his God, his obligation to his family, and his duty to become an honest, productive person in his society.





Commencement '82 marked the conferral of the University's first doctoral degree in educational leadership, and the largest graduating class in USD history.

Daniel W. Derbes

President, The Signal Companies, Inc.

Daniel Derbes joined the USD Board in 1981 and serves as a member of the Academic Affairs Committee. He is also a director of the Garrett Corporation, UOP Inc., Golden West Broadcasters, Ampex Corporation, Mack Truck Inc., and Independent Colleges of Southern California.

The Signal Companies, Inc. has a long history of affiliation with private education in California—and, indeed, in the nation. Its founders believed the protection and cultivation of higher education to be an important corporate

responsibility, and private education to be an equal counterpart to public education. The competition between these two sectors, like competition in the business sector, strengthens the dedication of each, and guarantees freedom of choice to America's students.

I support the University of San Diego because it has established a high standard of excellence and because it continues to develop in reputation, quality of faculty and programs, and physical plant. I have found on its campus a combination of

Christian philosophy and a humanistic, caring culture. These result in an environment ideal for the development of students who possess a strong desire for individual expression and identity.

From the point of view of Southern California business, USD offers the resources for recruiting and challenging the important new talent the corporate community needs: the resources of graduates and facilities for continuing education. Moreover, the University's presence, its cultural activities and stimulating academic environment, are an important adjunct to San Diego community life, and the quality of community life is a factor both in corporate and in community growth. The University and business alike have recognized the opportunity for interaction at all levels. Such interaction is needed to insure, on one hand, the quality and relevance

of the academic curriculum to the world of business, and on the other hand the continued growth of fundamental theory which is the underpinning of business discipline and technology.

Probably the University's greatest role is to continue to be a source of self-assured graduates—citizens ready to assume a leadership role in our society. One of the prerequisites of our democratic form of government is a broad base of power and an increase in the ability of all our citizens to participate in the evolution of local and national policy. As the University has matured, it has become increasingly a source of people who bring to their careers the moral foundation and philosophy of a Judeo-Christian background, coupled with the understanding of society's ever more complex, challenging, and pivotal political and socio-economic issues.



Patricia Howe Ellison
Partner and Manager
L.F. Rothschild, Unterberg,
Towbin, San Francisco

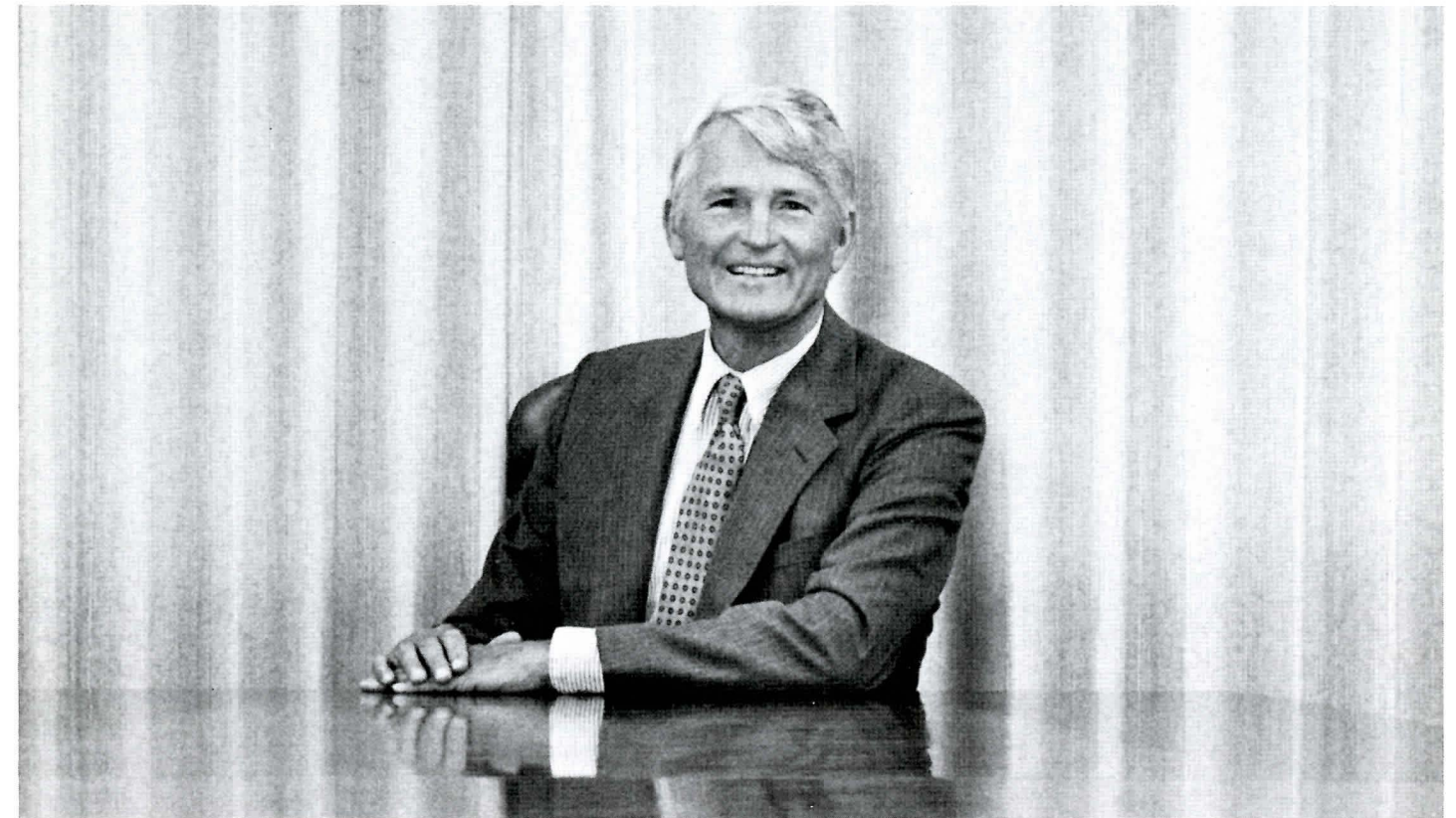
Patricia Howe Ellison, originally a Trustee of the Board of the San Diego College for Women, a predecessor institution of the University, has served on the USD Board since 1972, currently sitting on the Finance Committee. She is also a director of Lear Siegler, Inc., and the Downtown Association, San Francisco, and is membership chairman of the Banker's Club of San Francisco.



I am proud to have been one of the prime movers in the decision which merged the University's predecessor institutions, creating the University as we know it today. As a resident of San Francisco, I do not know San Diego intimately, but my participation on the Board and exposure to groups such as the President's Club give me a clear picture of the kind of support the University enjoys—I have the sense that all leaders in the

community, not just Catholics and not just Christians, like to be identified with USD because of its strengths and its values.

As a professional in the business sector, I know that corporations are finding the best employees, the best managers, to be those who have had a well-rounded liberal arts background. You cannot reach the vice presidential level today without broad knowledge of the arts, the humanities, human psychology. The University has always had a strong liberal arts emphasis, even when it was not "fashionable" in higher education to sustain this emphasis. This approach, combined with quality, devotion to excellence, accessibility and competence of faculty, small classes with individual attention, and a philosophy oriented by concerns of the spirit, produces graduates of value in every walk of life.



Kim Fletcher

Chairman and Chief Executive Officer
Home Federal Savings and Loan Association of San Diego

Kim Fletcher leads the seventh largest savings and loan association in the nation. An outstanding civic and business leader in the community, he has been a USD Trustee since 1978 and is vice chairman of the Board's University Relations Committee.

We have seen repeatedly that communities which have the influence of an academic setting in their midst have a quality of life—both culturally and economically—better than

that of communities where the university environment is lacking. That is certainly the case here in San Diego, and the University of San Diego is a key factor in that quality.

It has been rewarding to see how the University has expanded its sphere of influence. Originally serving basically the San Diego community, the University has evolved over the past decade to an institution of regional and, indeed, national import. This is evidenced by the fact that we attract academicians and students from across the nation, and by the fact that our graduates and faculty are sought for important

positions nationwide and even internationally.

USD has been a good citizen of the San Diego community. We have benefited greatly from the involvement of the University in many of the cultural, philanthropic, and social endeavors in our city. The corporate community is indeed fortunate in having the University's many talents from which to draw. Home Federal, like many firms, has certainly found USD a vast reservoir of talent. I feel strongly that I am associated with one of the quality institutions in San Diego County, and in higher education nationally.

Douglas F. Manchester
President
Torrey Enterprises, Inc.

Douglas Manchester has served on the USD Board since 1978 and is vice chairman of the Finance Committee. He is active in numerous civic and social groups, including the Young Presidents' Organization, La Jolla Country Club, San Diego Yacht Club, Big Brothers, and All Hallows Church.

The privately supported university system plays a vital role in the future of higher education in our country. The government is not in the position, nor

should it be, to take on the responsibility of educating tomorrow's leaders. So I believe that private universities should be supported with all the energy and abilities we have at our disposal.

The University of San Diego, I suppose, is a natural choice for me, not only for my shared faith but for the values the institution devotes itself to: the Judeo-Christian ethic, the philosophy of free enterprise, and the aspect of community service. But there is something more. Even the most casual observer of the higher education process will

concede that the smaller colleges and universities committed to quality are able to create a richer, less anonymous, educational experience. Educators agree that it is easier to learn in a small environment than in a larger one: students learn best when they are comfortable asking questions, where they know the people around them care about their learning, and where there is a prevailing attitude that learning matters. All these things are true of the University of San Diego. It has grown to become the finest private institution of higher education in our area, and is well on its way to becoming one of the finest in the West. This will be achieved not by growth in size but by increased strength in stature.

I like to think I can help it achieve that stature by contributing my guidance, time, and talents—as well as some of my treasure. Serving as a USD Trustee is also a way for me to express my affection for the community, and my gratitude for what the community has given me.



George M. Pardee, Jr.

George Pardee recently retired from his chairmanship of the board of Pardee Construction Company, the largest homebuilding organization in the State of California. He has served as a USD Trustee since 1978, on the National Board of the Boy Scouts of America since 1974, and is past chairman of the board of American Humanities.

No contribution I might make to our community is more rewarding than service to the University of San Diego. Each time I come to this campus—whether it is to attend a Board of Trustees meeting, the President's Club Dinner, or some other

event—I am made aware, as though for the first time, of the dynamism, the commitment to excellence, the value of the institution.

In the years since I joined the Board, I have watched the University grow, watched it become more and more part of the fabric of life in San Diego, observed the meticulous and responsible manner in which it is managed, and have seen how on a daily basis it lives out its very real dedication to the Judeo-Christian moral and ethical principles.

People at USD work very hard; the Trustees

work very hard, and we have faced many challenges and many major policy decisions. But with that hard work come the rewards of creative effort and the knowledge that what we do on this campus enriches the future, not only of our students but of our community and our region. It is a source of pride to be associated with this forward-looking, principled, and successful University, and through that association to make a contribution to the strength of private higher education.



Leland S. Prussia
Chairman of the Board
BankAmerica Corporation
San Francisco

Leland Prussia has been a member of the USD Board of Trustees since 1977 and serves on the Finance Committee. His numerous civic and professional activities include the Commonwealth Club, the Northwestern University Graduate School of Management Advisory Council, American Economics Association, and Stanford Associates.

At BankAmerica, we believe that a college or university education with a strong liberal arts core produces excellent employees. To back up that belief, we created an employee benefit program which pays the tuition of BankAmerica personnel returning to campuses for their degrees. We also support private higher education, including the University of San Diego, an institution which exemplifies the best in liberal arts education

without sacrificing rigorous standards in the professional disciplines of business administration, law, education, and nursing.

No other university in the San Diego region is quite like this one. The students who come here, like most students everywhere, are looking for an opportunity to grow intellectually and to develop career skills. They come to USD because they know this University provides the resources, the environment, and the commitment which will enable them to experience that development.

By contributing to the University of San Diego, BankAmerica believes it ultimately contributes to the welfare of California and the country at large, because with each new group of graduates from this campus, society gains members of extraordinary capacities and promise.



[Author Hughes] has built a very enviable record. In 1971, USD's enrollment was 2,311. Now [Fall 1981] it's 4,791—a growth rate of well over 100 percent in 10 years. (Pictured: USD's Philip Y. Hahn School of Nursing and Muriel Marsh Hahn Pavilion.)

—Donald C. Bauder
Financial Editor, The San Diego Union

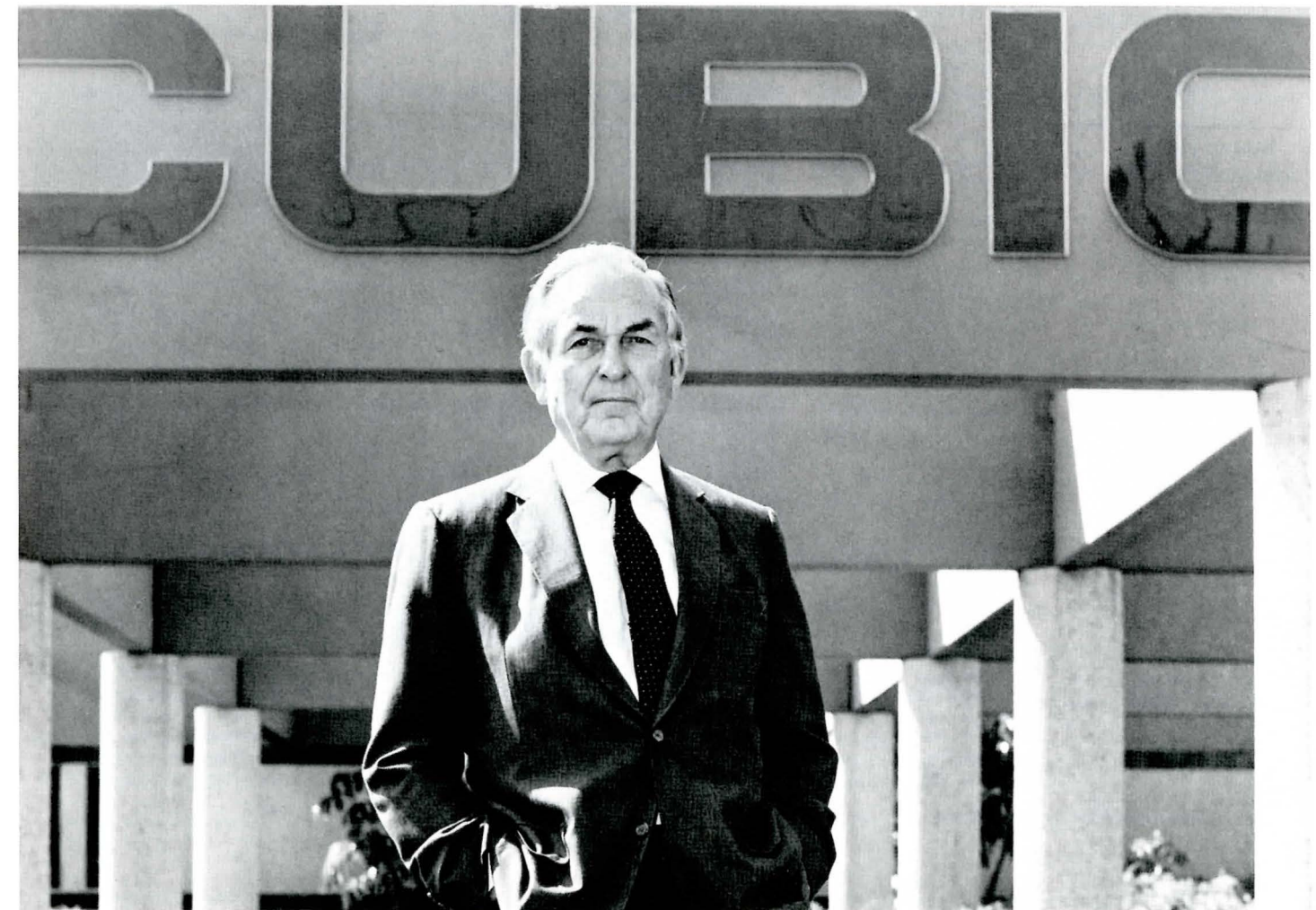
Walter J. Zable
President and Chief
Executive Officer
Cubic Corporation

Walter Zable founded in San Diego the high technology firm which is now diversified and worldwide in operation. A USD Trustee since 1977, he holds directorships with the National Football Foundation and Hall of Fame, San Diego Junior Golf Association, San Diego Museum of Man, the YMCA, and the National Association of Manufacturers.

USD, which has always been an important part of the San Diego image, is becoming increasingly recognized and respected as one of the outstanding private universities in the country. In my travels for

Cubic Corporation, I am more and more often encountering awareness of the University and comments about its excellent reputation.

The University has many emissaries who carry that reputation to every corner of the nation: its graduates, each of whom expresses the effects of the high quality of intellectual and spiritual education they receive at USD. A chief emissary, of course, is the University's president, Author Hughes, who provides the kind of leadership an institution must have if it is to succeed in its educational mission.



HONOR ROLL

The University of San Diego is pleased to have this opportunity to acknowledge its many benefactors. The roster below reflects gifts received during the University's fiscal year September 1, 1981 through August 31, 1982. Contributions received after August 31, 1982 will appear in the 1982-83 Annual Report.

Names appearing in italics represent first time donors. Those names appearing in bold face represent an increase in the size of the 1981-82 gift. An (L) following names of donors in the various sections indicates Law School alumni or supporters.

President's Club

The President's Club, formed in 1973, is an annual recognition group comprised of alumni, parents, and friends.

Life Members

President's Club Life Members are those benefactors who have made a singular commitment of \$25,000 or more to the operating expenses of the University.

Friend of USD

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Mr. and Mrs. Charles M. Grace
Mrs. Philip Y. Hahn
Mrs. Frances G. Harpst
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Mrs. Eileen Whitaker

Members

President's Club Members are those benefactors who contribute \$1,000 or more each year to the University and its programs.

Friend of USD
Friend of USD

Drs. Bernard and Ethel Aginsky
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Lowell Davies
Mr. and Mrs. Alex DeBakcsy
William J. DeLine
Mr. and Mrs. Daniel W. Derbes
Mrs. Charles Deto (L)
J. David Dominelli
Mr. and Mrs. William L. Donahue
Mr. and Mrs. John L. Doyle
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William H. Edwards, Jr.
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Mr. and Mrs. Richard P. Woltman
Mr. and Mrs. E.E. Yoder
Ernest E. Yahnke
Mr. and Mrs. Walter J. Zable



Major gifts to the University's Discovery Campaign in 1981-1982 included the largest private gift in the history of USD, \$500,000 from the Douglas F. Manchesters for the construction of the Manchester Executive Conference Center. The W. M. Keck Foundation, Los Angeles, awarded \$500,000 towards the construction of the Helen K. and James S. Copley Library, and the Edith Bush Charitable Foundation, Winter Park, Florida, granted \$150,000, to be made on a one-for-one matching basis, also for the new library construction.



In 1981-1982, the USD National Moot Court Team took first place, best brief for the respondent, and best brief for the entire competition in the Far Western Regionals of the 32nd Annual National Moot Court Competition. A team from the School of Business Administration took the grand championship of the 18th Annual Intercollegiate Business Games Conference. (Pictured: the Joseph P. Grace Courtroom, School of Law.)

Alcalá Society

The Alcalá Society is comprised of alumni, parents, and friends who support various USD programs on an annual basis. Gifts of \$100 to \$999 qualify the donor for membership.

Friend of USD

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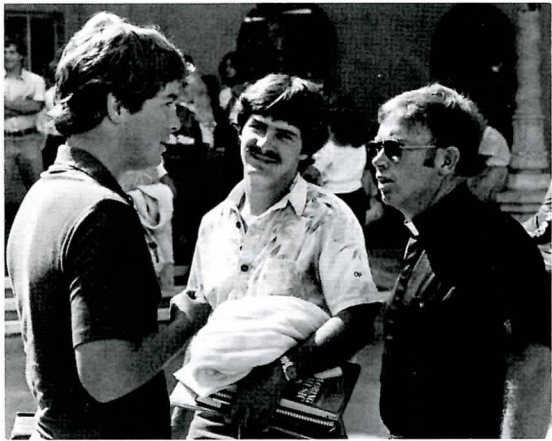
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—Stanley "Skip" Walsh, Director of Residence Life

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Cubic Corporation
Mike Curb
Daily News Foundation
Kraft, Inc.
John and Janet Delmonte Foundation
Deloitte Haskins & Sells
Deluxe Check Printers Foundation
Di Giorgio Foundation
Disney Foundation
Carrie Estelle Doheny Foundation
Ducommun Incorporated
El Paso Natural Gas Company
O.K. Earl Corporation
Ernst & Whinney
Essick Foundation
Ex Cell-O Corporation Foundation
Federal-Mogul Corporation
Filon, Division of Vistron Corporation
First Interstate Bank of California Foundation
Fluor Foundation
Ford Motor Company Fund
Forest Lawn Foundation
Mr. and Mrs. Richard N. Frank
General Foods Fund, Inc.
General Mills Foundation
General Motors Foundation
General Research Corporation
Gerber Baby Foods Fund
Getty Oil Company
Gillette Company
Earl B. Gilmore Foundation
Glendale Federal Savings and Loan Assn.
Robert Golden Foundation
Grace Foundation Inc.
Graybar Electric Company, Inc.
Great Lakes Properties, Inc.
Great Western Savings & Loan Assn.
Henry L. Guenther Foundation
Ernest W. Hahn
Handy & Harman Foundation
W. W. Henry Company
Hilton Hotels Corporation
Home Federal Savings & Loan Association of San Diego
Home Savings of America
Houghton Mifflin Co.
Mr. and Mrs. Robert R. Huffman
Hughes Aircraft Company
Hughes Employees Give Once Club
E. F. Hutton Foundation
HydriL Company
Imperial Bank
Industrial Indemnity Company
Informatics, Inc.
Information International
Inland Steel-Ryerson Foundation
International Business Machines Corp.
International Telephone and Telegraph Corp.
Eli S. Jacobs
Mr. and Mrs. Gerald M. Jennings
Johnson and Higgins of California
Earle M. Jorgensen Co.
Kaiser Cement Corporation
Kerr Glass Manufacturing Corporation
Kilroy Industries
Kimberly-Clark Foundation
K-mart Corporation

Ms. Marion Knott
Knudsen Foundation
Koppers Company Foundation
Korn/Ferry International
Dart & Kraft, Inc.
Kwikset, Division of Emhart Industries
LAACO Incorporated
Robert Montgomery Laverty Foundation
Lawry's Foods, Inc.
Lear Siegler Foundation
Leisure Group
Les Dames de Los Angeles
Lever Brothers Company Foundation, Inc.
Levi Strauss Foundation
Liberty Mutual Insurance Companies
Foundation of The Litton Industries
Lloyd Corporation, Ltd.
Lloyds Bank California
Los Angeles Herald Examiner Benefit Fund
Dolly Madison Foundation
Magnavox Company
Martin Marietta Aluminum
Mattel Foundation
May Department Stores Co.
Oscar Mayer Foundation
Mayne Nickless Incorporated
MCA Foundation
McCulloch Corporation
McGraw-Hill Foundation
George W. Mefferd
William M. Mercer, Incorporated
Merck Company Foundation
3M Company
Mitsui Manufacturers Bank Foundation
Monogram Foundation
Nabisco Brands Inc.
National Automobile Dealers Charitable Foundation
National Broadcasting Company
New York Life Foundation
Nielsen Construction Co.

Norris Industries
Northrop Corporation
Oak Tree Foundation
Occidental Petroleum Corporation
Kraft, Inc.
Owens-Corning Fiberglas Corporation
Owens-Illinois, Inc.
Pacific Mutual Life Insurance Company
Pacific Telephone Company
Pacific Tube Company
Paramount Pictures Corporation
Parker Hannifin Corporation
Parsons Corporation
Ralph M. Parsons Foundation
Pauley Petroleum Inc.
Peat, Marwick, Mitchell & Co.
C. L. Peck Contractor
J. C. Penney Company, Inc.
Pennsylvania Life Insurance Company
Pennzoil Company
Pertec Computer Corporation
Petrolane Inc.
Pfaffinger Foundation
Philip Morris Incorporated
Pinkerton's, Inc.
PPG Industries Foundation
Press-Telegram
Price Waterhouse
Procter & Gamble Fund
Prudential Insurance Company of America
Pacific Southwest Airlines
Quotron Systems, Inc.
RCA Corporation
Republic Corporation
R. J. Reynolds Industries, Inc.
Robertshaw Controls Co.—Grayson Controls Division
J. W. Robinson Company
Rockwell International Corporation
Mr. Dickinson C. Ross
S. E. Rykoff & Co.
Saga Corporation
Santa Anita Foundation

Santa Fe Industries Foundation
Security First Group
Security Pacific Foundation
Signal Companies, Inc.
Skidmore, Owings & Merrill
Southwestern Portland Cement Company
S&H Foundation
Standard Motor Products, Inc.
Stauffer Chemical Company
Sterling Drug Inc.
Elbridge and Mary Stuart Foundation
Stewart Smith West, Inc.
Sunkist Growers, Inc.
Tandy Corporation
Waller Taylor, II
Technicolor, Inc.
Teledyne Charitable Trust Foundation
Tenneco Inc.
Thorpe Insulation Company
TICOR Foundation
Times Mirror Foundation
Tosco Corporation
Touche Ross & Co.
Toyota Motor Sales, USA, Inc.
Transamerica Occidental Life Insurance Company
TRW Foundation
Union Oil Company of California Foundation
Union Bank Foundation
Union Pacific Foundation
UPS Foundation
United States Borax & Chemical Corp.
Vinnell Foundation
Von der Ahe Foundation
VSI Corporation
Watson Industrial Properties
Wells Fargo Foundation
Western Electric Fund
Western Gear Foundation
W. P. Whitsett Foundation
Whittaker Corporation
Arthur Young & Company

Organizations

Aid Association for Lutherans
Allentown NAACP
American Business Women's Association
BPO Elks (L)
Stephen Bufton Memorial Educational Fund
Chino Unified School District
Classroom Teachers Association
Commonwealth of Pennsylvania
Dana Fund for International and Comparative Legal Studies (L)
Diocese of San Diego Department of Educational Ministry
Eagle Mountain High School
Government of France
Government of American Samoa
Hawaiian Trust Company Ltd.
Imperial County Uniserv Office
International Order of Job's Daughters
Italian Catholic Federation
Junior Women's Club of Indio
Kamehameha Schools
Knights of Columbus, Supreme Office
Knights of Columbus, Indio
Lambda Kappa Mu Sorority Inc.
Lawyer Referral Service (L)
Marianas Naval Officers Wives Club
Marine Officers Wives Club
Maui Hui O. Kamaaina
Miramar Officers Wives
Mission Bay Hospital Auxiliary
National Association of Accountants
N.A.A.C.P.
National Merit Scholarship Corporation
Occidental College
Oceanside Emblem College
Officers Wives Club
Palomar Memorial Hospital Auxiliary
Port of Portland, Employees Relations Advisory Group
PDP Bowling League (L)
Phi Delta Kappa
Resurrection Church
Rhode Island, State of; Providence Plantations
Mabel Wilson Richards Scholarship Fund
Sacred Heart, California Province
Sacred Heart—Children of Mary
Sacred Heart, Denver
Sacred Heart, Arizona Province
St. Columba Catholic Church (L)
San Diego Booksellers Association
San Diego County Bar Association(L)
San Diego Ecumenical Conference
Sons of Italy
Soroptimist Club of Coachella Valley
State Council of Cabrillo
Stitch 'n Sun in '81
Thomas Jefferson University
Thomas MacCarthy Parents Club
Ukrainian Culture Center
USD Auxiliary
U.S. Department of Interior
University of San Diego High School
Washington University
Women's Western Gold Foundation
USD Mecha-Maya
USD Parents Association
Women's Club of Indio
Wuerzburg High School

Estates & Trusts

Brewer Family Trust
John Connolly Trust
Estate of Florence Eileen Martens
Fred H. Knoche Trust
Oien Educational and Support Trust
Estate of Isidor Schmeidler

Discovery Campaign

In 1979, the University of San Diego launched a major capital campaign designed to raise \$15 million for new facilities and endowment. As of August 31, 1982, the Campaign appeal had resulted in gifts and pledges amounting to \$9.8 million.

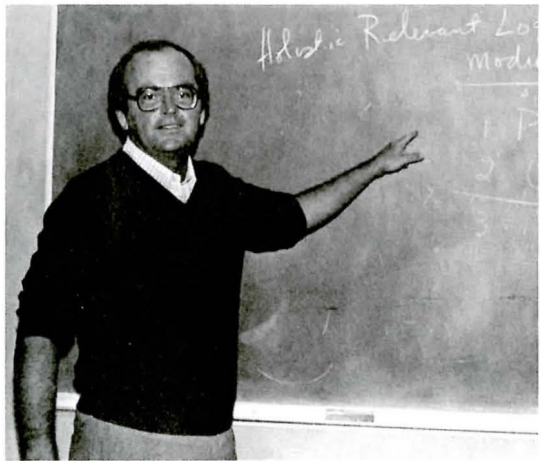
Friend of USD
Friend of USD
Drs. B. W. & Ethel Aginsky
The Ahmanson Foundation
Mrs. Rosary Arcaro
Atlas Hotels
Avco Community Developers, Inc.
BankAmerica Foundation
Dr. and Mrs. Manuel Barba
Mr. and Mrs. Thomas C. Barger
Dr. and Mrs. Wilson B. Baugh
Mr. and Mrs. John D. Boyce
Bullocks
Bush Foundation
Mrs. Helen K. Copley
James S. Copley Foundation
Crocker National Bank
Mrs. Charles Detoy

Diocese of San Diego
Mr. and Mrs. Ernest O. Ellison
Ernst & Whinney
Anita V. Figueredo, M.D.
First Interstate Bank
Kim Fletcher
Gene Gamble
Mr. and Mrs. J. Philip Gilligan
The Robert Golden Foundation
Mr. and Mrs. Charles M. Grace
Grace Foundation, Inc.
Gulf Oil of Delaware Foundation
Mr. and Mrs. C. Ray Harmon
Mr. and Mrs. Bruce R. Hazard
The Hearst Foundation
Home Federal Savings & Loan
Dr. and Mrs. Author E. Hughes
Mr. and Mrs. Peter J. Hughes
International Harvester Foundation
The James Irvine Foundation
Mr. and Mrs. Arthur H. Kaplan
W. M. Keck Foundation
Dr. and Mrs. Edmund L. Keeney
Kresge Foundation
Mrs. Ray Kroc
Mr. and Mrs. M. Larry Lawrence
Estate of Elsie Leith
Mr. and Mrs. Douglas F. Manchester
May Department Stores Company
Dan Murphy Foundation
National Endowment for the Humanities
National Steel
Pacific Telephone
Mr. and Mrs. George M. Pardee, Jr.
J. C. Penney Company, Inc.
Pepsi-Cola Bottling Co. of San Diego
Mr. and Mrs. Leland S. Prussia
Mr. and Mrs. Donald Roon
The Roon Foundation, Inc.
San Diego Gas & Electric Co.
Santa Fe Industries Foundation, Inc.
Edward W. Scripps II
Security Pacific Charitable Foundation
The Signal Companies, Inc.
Society of the Sacred Heart, California Province
James E. Spain Memorial Foundation
Times Mirror Company
Mr. and Mrs. A. Eugene Trepte
William K. Warren Foundation

Weingart Foundation
Wells Fargo Bank
Richard P. Woltman
Walter J. Zable

Foundations

Clara Abbott Foundation
Ahmanson Foundation
Armco Foundation
Brandon Foundation
Carthage Foundation (L)
Citizen's Scholarship Foundation of America
Community Scholarship Foundation of La Canada, Inc.
Community Foundation of the United Jewish Federation
James S. Copley Foundation
Coopers & Lybrand Foundation
Dana Corporation Foundation
Elks National Foundation
Reuben H. Fleet Foundation
Robert Golden Foundation
Grace Foundation
Philip Y. Hahn Foundation
Hibben Foundation
Hazel Cubbon Greenleaf Educational Fund
Gunn Foundation
The Jones Foundation
Irvin & Eleanor Kahn Foundation
W. M. Keck Foundation
Marine Corps Scholarship Foundation, Inc.
May Foundation Scholarship Plan
George Henry Mayr Trust
Mexican-American Educational Guidance Foundation
Dan Murphy Foundation
NCR Foundation
Riverside Community Foundation
Roon Foundation
San Diego Kiwanis Club Foundation
Santa Barbara Scholarship Foundation
San Lorenzo District Scholarship Foundation
Santa Fe Industries Foundation, Inc.
Shell Companies Foundation (L)
James E. Spain Memorial Foundation
Warren Family Foundation
Weingart Foundation



Faculty profiles reveal that the median age is 44, that 53% of the full-time faculty are tenured, and that 87% hold doctorates from a variety of institutions across the nation. —From a 1981-1982 self-study report



The University of San Diego, with the United Nations Association and Copley Press, sponsored the World Issues Roundtable, a forum bringing together leading journalists, academics, and high-level officials from the United Nations and member countries for discussion of international issues, October 26-27, 1981. (Pictured are Herbert Klein, Editor-in-Chief, Copley Newspapers, left, and well-known journalist Elie Abel.)

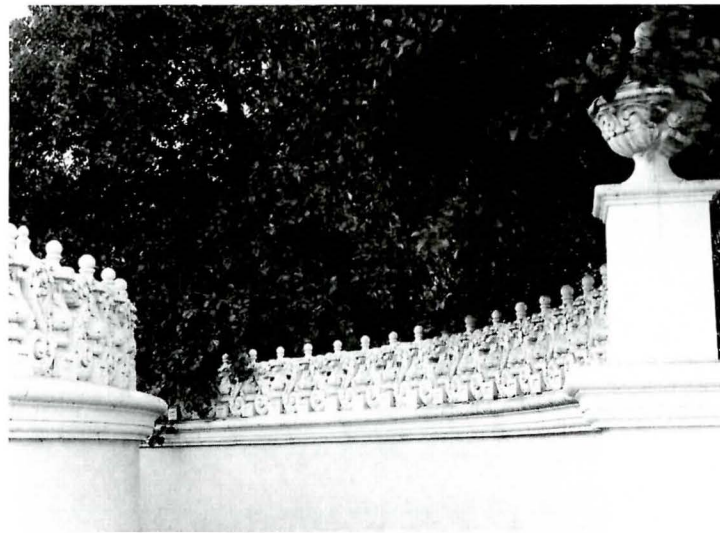
The 1981-1982 Annual Report of the University of San Diego is published as an information service by the Office of Public Relations. Editor, Sandra Prewitt Edelman, Publications and Information Officer. Design by O'Shaughnessy and Willett. For further information, please contact Sara S. Finn, APR, Director of Public Relations, University of San Diego, Alcala Park, San Diego, California 92110, 619/291-6480.

The University of San Diego does not discriminate on the basis of race, sex, color, religion, age, national origin, ancestry, or handicap in its policies and programs.

Names appearing in italics represent first time donors. Those names appearing in bold face represent an increase in the size of the 1981-82 gift. An (L) following names of donors in the various sections indicates Law School alumni or supporters.

**STATEMENTS OF CURRENT UNRESTRICTED FUND REVENUES,
EXPENDITURES, AND TRANSFERS**

	Year Ended	
	August 31, 1982	August 31, 1981
REVENUES		
Tuition and fees	\$20,354,007	\$17,057,388
Federal grants	564,090	506,669
Private gifts, grants, & other contracts	486,414	391,988
Athletics, recreation, other	60,623	69,976
	<u>21,465,134</u>	<u>18,026,021</u>
 Sales & services of auxiliary enterprises	 5,722,047	 4,500,276
 Other sources	 741,877	 646,249
Total Revenues	<u>27,929,058</u>	<u>23,172,546</u>
EXPENDITURES & TRANSFERS		
Educational and general	19,715,313	17,140,362
Auxiliary enterprises	4,900,454	3,869,248
Mandatory transfers for debt service & matching grants	1,215,099	889,534
Nonmandatory transfers for plant expenditures & loan grants	1,566,579	909,219
	<u>27,397,445</u>	<u>22,808,363</u>
Total Expenditures & Transfers		
 NET INCREASE IN FUND BALANCES	 <u>\$ 531,613</u>	 <u>\$ 364,183</u>



I am pleased to announce that the \$1.8 million deficit which has burdened the University and at which we have been chipping away, was completely overcome as of August 31, 1982.—President Hughes, in an address to the USD faculty

**NUMBER OF FULL-TIME FACULTY
FALL**

72	109
75	125
80	164
81	172

GROWTH IN ENROLLMENT (HEADCOUNTS)

FALL

72	2,516
75	3,108
80	4,428
81	4,791

NUMBER OF DEGREES AWARDED

FISCAL YEAR

72	460
76	536
81	826
82	912

GROWTH IN STUDENT FINANCIAL AID
(Exclusive of Law School)

FALL

72	\$833,010
75	\$1,855,513
78	\$3,745,067
80	\$8,449,466
81	\$9,679,275

GROWTH IN NUMBER OF RESIDENT STUDENTS

FALL

74	543
75	705
80	1190
81	1342

GROWTH IN GIFT INCOME

FISCAL YEAR

70	\$99,257
76	\$714,016
81	\$2,286,976
82	\$2,693,313
DISCOVERY CAMPAIGN \$598,669	
DISCOVERY CAMPAIGN \$1,913,482	

GROWTH IN ANNUAL OPERATING BUDGET
(Current Unrestricted)

FISCAL YEAR

78	\$12,590,595
79	\$15,005,500
80	\$18,320,117
81	\$22,305,439
82	\$26,710,693

GROWTH IN REVENUES
(Current Unrestricted)

FISCAL YEAR

78	\$13,318,000
79	\$15,670,000
80	\$19,375,000
81	\$23,173,000
82	\$27,929,000

GROWTH IN TOTAL ASSETS

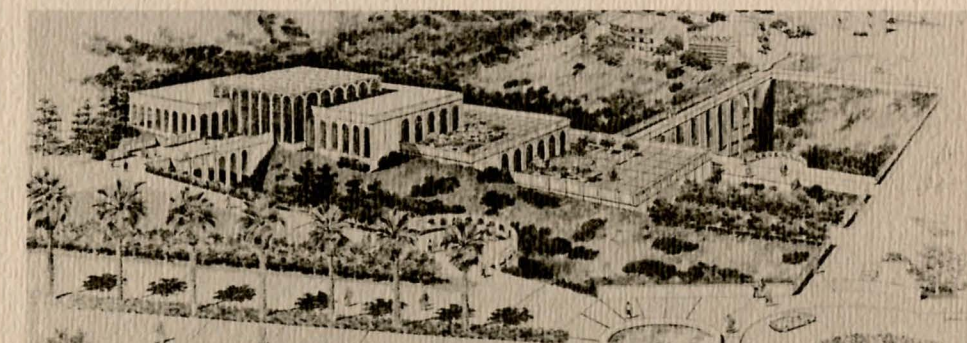
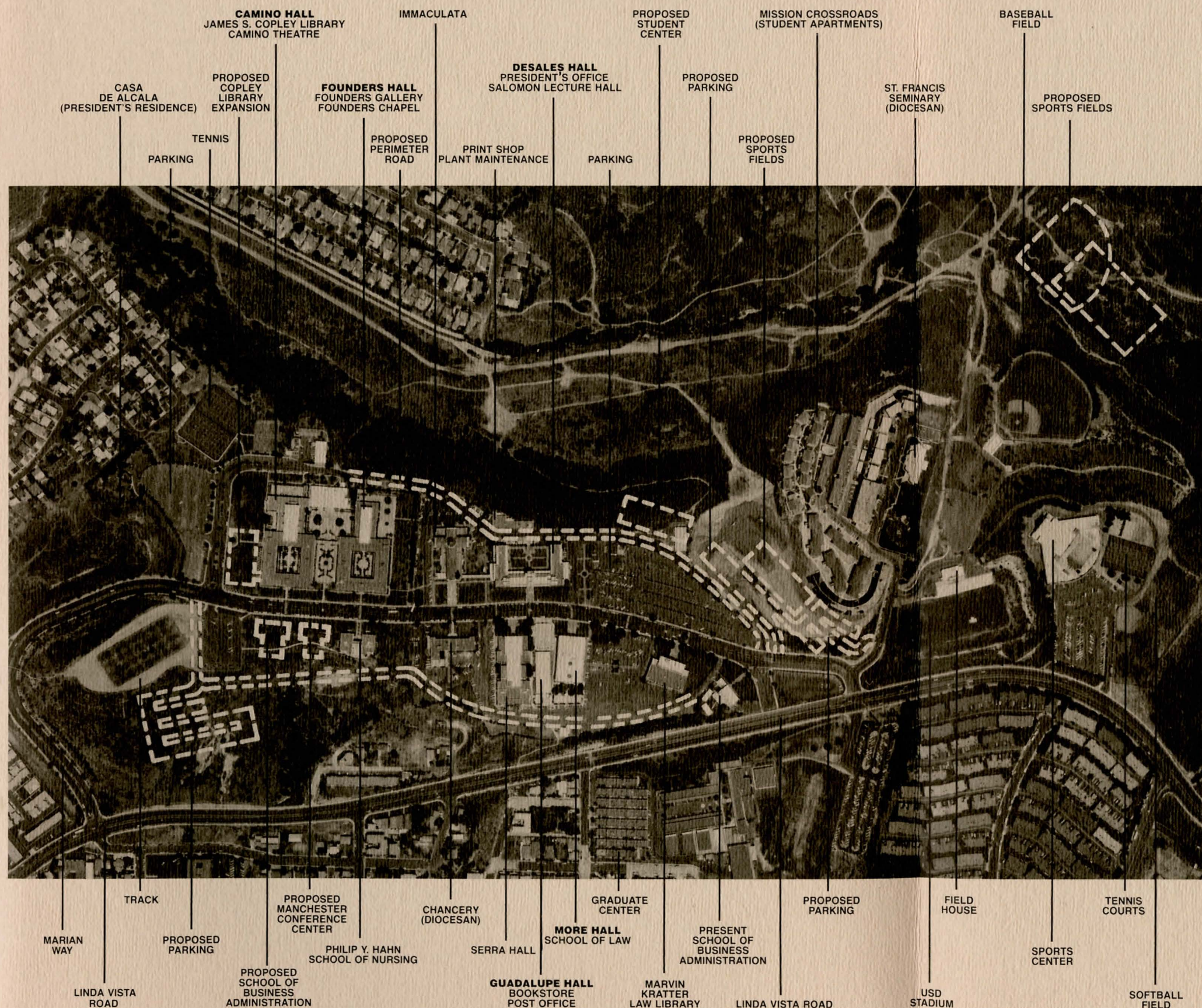
FISCAL YEAR

72	\$28,757,205
76	\$34,960,214
81	\$57,673,000
82	\$63,289,054

CURRENT UNRESTRICTED FUND SURPLUSES
(Net increases in Fund Balances)

FISCAL YEAR

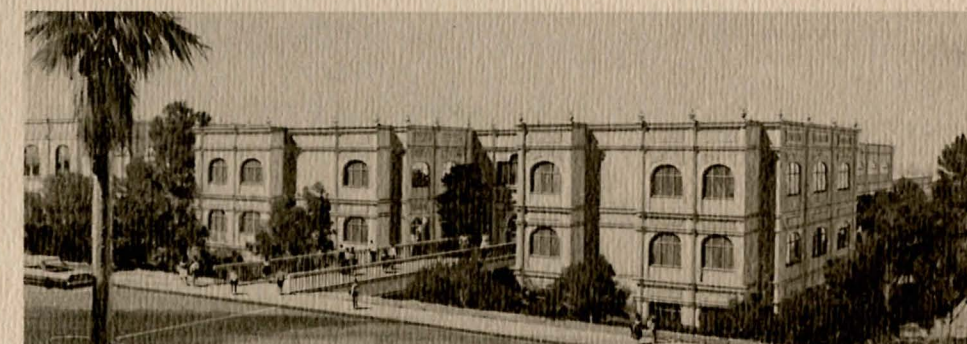
78	\$158,545
79	\$131,787
80	\$132,173
81	\$364,183
82	\$531,613



Proposed University Center; Tucker, Sadler & Associates, Architects



Proposed Manchester Conference Center; Tucker, Sadler & Associates, Architects



Proposed School of Business Administration; Tucker, Sadler & Associates, Architects



Proposed Extension, Helen K. Copley and James S. Copley Library; Mosher, Drew, Watson, Ferguson, Architects



University of San Diego

Alcalá Park, San Diego, California 92110

College of Arts and Sciences

School of Business Administration • School of Education

School of Law • School of Nursing

School of Graduate and Continuing Education